

National Institutional Ranking Framework

Ministry of Education

Government of India

Welcome to Data Capturing System: COLLEGE

Submitted Institute Data for NIRF'2023'

Institute Name: Acharya Narendra Dev College [IR-C-C-6380]

Sanctioned (Approved) Intake

Academic Year	2021-22	2020-21	2019-20	2018-19	2017-18	2016-17
UG [3 Years Program(s)]	853	853	750	-	-	-
PG [2 Year Program(s)]	68	68	-	-	-	-

Total Actual Student Strength (Program(s) Offered by Your Institution)

(All programs of all years)	No. of Male Students	No. of Female Students	Total Students	Within State (Including male & female)	Outside State (Including male & female)	Outside Country (Including male & female)	Economically Backward (Including male & female)	Socially Challenged (SC+ST+OBC Including male & female)	No. of students receiving full tuition fee reimbursement from the State and Central Government	No. of students receiving full tuition fee reimbursement from Institution Funds	No. of students receiving full tuition fee reimbursement from the Private Bodies	No. of students who are not receiving full tuition fee reimbursement
UG [3 Years Program(s)]	1347	763	2110	501	1602	7	88	961	33	59	0	957
PG [2 Year Program(s)]	12	7	19	3	16	0	0	7	0	0	0	7

Placement & Higher Studies

UG [3 Years Program(s)]: Placement & higher studies for previous 3 years

Academic Year	No. of first year students intake in the year	No. of first year students admitted in the year	Academic Year	No. of students graduating in minimum stipulated time	No. of students placed	Median salary of placed graduates(Amount in Rs.)	No. of students selected for Higher Studies
2017-18	563	722	2019-20	635	68	300000(Three Lakh)	365
2018-19	680	716	2020-21	668	16	300000(Three Lakh)	215
2019-20	750	562	2021-22	540	28	292000(Two Lakh Ninety Two Thousands)	354

PG [2 Years Program(s)]: Placement & higher studies for previous 3 years

Academic Year	No. of first year students intake in the year	No. of first year students admitted in the year	Academic Year	No. of students graduating in minimum stipulated time	No. of students placed	Median salary of placed graduates(Amount in Rs.)	No. of students selected for Higher Studies
2018-19	62	14	2019-20	13	2	468000(Four lakh sixty eight thousands)	11
2019-20	68	17	2020-21	15	2	360000(three lakh sixty thousands)	8
2020-21	68	10	2021-22	10	2	300000(three lakh)	5

Financial Resources: Utilised Amount for the Capital expenditure for previous 3 years

Academic Year	2021-22	2020-21	2019-20
	Utilised Amount	Utilised Amount	Utilised Amount
Annual Capital Expenditure on Academic Activities and Resources (excluding expenditure on buildings)			
Library	83227 (Eighty three thousands two hundreds twenty seven only)	404251 (four lakhs four thousands two hundred fifty one only)	337066 (Three lakhs thirty seven thousands sixty six only)
New Equipment for Laboratories	5008928 (Fifty lakhs eight thousands nine hundreds twenty eight only)	3139578 (thirty one lakhs thirty nine thousands five hundreds seventy eight only)	5181817 (Fifty one lakhs eighty one thousands eight hundreds seventeen only)
Other expenditure on creation of Capital Assets (excluding expenditure on Land and Building)	721396 (Seven lakh twenty one thousands three hundreds ninety six only)	3053128 (thirty lakhs fifty three thousands one hundred twenty eight only)	659452 (six lakhs fifty nine thousands four hundreds fifty two only)

Financial Resources: Utilised Amount for the Operational expenditure for previous 3 years

Academic Year	2021-22	2020-21	2019-20
	Utilised Amount	Utilised Amount	Utilised Amount
Annual Operational Expenditure			
Salaries (Teaching and Non Teaching staff)	392762116 (thirty nine crores twenty seven lakhs sixty two thousands one hundred sixteen only)	339725491 (thirty three crores ninety seven lakhs twenty five thousands four hundreds ninety one only)	373160645 (thirty seven crores thirty one lakhs sixty thousands six hundreds forty fine only)
Maintenance of Academic Infrastructure or consumables and other running expenditures(excluding maintenance of hostels and allied services,rent of the building, depreciation cost, etc)	14019278 (one crore forty lakhs nineteen thousands two hundreds seventy eight only)	12447086 (one crore twenty four lakhs forty seven thousands eighty six only)	12768480 (one crore twenty seven lakhs sixty eight thousands four hundreds eighty only)
Seminars/Conferences/Workshops	75840 (Seventy five thousands eight hundreds forty only)	109251 (one lakh nine thousands two hundreds fifty one only)	1305747 (thirteen lakhs five thousands seven hundreds forty seven only)

PCS Facilities: Facilities of physically challenged students

1. Do your institution buildings have Lifts/Ramps?	Yes, more than 80% of the buildings
2. Do your institution have provision for walking aids, including wheelchairs and transportation from one building to another for handicapped students?	Yes
3. Do your institution buildings have specially designed toilets for handicapped students?	Yes, more than 80% of the buildings

Faculty Details

Srno	Name	Age	Designation	Gender	Qualification	Experience (In Months)	Currently working with institution?	Joining Date	Leaving Date	Association type
1	Dr Chaman Singh	36	Assistant Professor	Male	Ph.D	160	Yes	01-04-2009	--	Regular
2	Dr Ranjeet Singh	39	Associate Professor	Male	Ph.D	204	Yes	16-07-2005	--	Regular
3	Dr Archana Pandey	45	Associate Professor	Female	Ph.D	263	Yes	10-08-2000	--	Regular
4	Prof Gagan Dhawan	44	Professor	Male	Ph.D	263	Yes	07-08-2000	--	Regular
5	Dr Rajesh Chaudhary	42	Associate Professor	Male	Ph.D	160	Yes	19-03-2009	--	Regular
6	Dr Sunita Jetly	53	Associate Professor	Female	Ph.D	264	Yes	01-08-2000	--	Regular
7	Prof Urmi Bajpai	52	Professor	Female	Ph.D	264	Yes	01-08-2000	--	Regular

8	Prof Charu Khosla Gupta	53	Professor	Female	Ph.D	231	Yes	03-04-2003	--	Regular
9	Dr Anupama Shukla	54	Associate Professor	Female	Ph.D	292	Yes	04-03-1998	--	Regular
10	Dr Rashmi Sharma	47	Associate Professor	Female	Ph.D	164	Yes	24-03-2009	--	Regular
11	Dr Neelu Dheer	49	Associate Professor	Female	Ph.D	208	Yes	22-02-2005	--	Regular
12	Dr Surinder Kaur	49	Associate Professor	Female	Ph.D	311	Yes	29-08-1996	--	Regular
13	Dr Sunita Narang	49	Associate Professor	Female	Ph.D	188	Yes	25-09-2006	--	Regular
14	Dr Udaibir Singh	46	Associate Professor	Male	Ph.D	160	Yes	20-03-2009	--	Regular
15	Ms Seema Gupta	54	Associate Professor	Female	NET	188	Yes	07-11-2006	--	Regular
16	Prof Arijit Chowdhuri	47	Professor	Male	Ph.D	207	Yes	05-04-2005	--	Regular
17	Prof Monisha Khanna Kapur	53	Professor	Female	Ph.D	232	Yes	13-03-2003	--	Regular
18	Mr Brijendra Yadav	38	Assistant Professor	Male	NET	119	Yes	31-07-2012	--	Adhoc / Contractual
19	Dr Manoj Kumar Singh	39	Assistant Professor	Male	Ph.D	88	No	17-08-2015	16-11-2022	Adhoc / Contractual
20	Mr Jitender Goel	41	Assistant Professor	Male	NET	142	Yes	10-08-2009	--	Adhoc / Contractual
21	Dr Neeti Goel	42	Assistant Professor	Female	Ph.D	90	Yes	21-07-2014	--	Adhoc / Contractual
22	Dr Yasheshwar	46	Associate Professor	Male	Ph.D	204	Yes	16-07-2005	--	Regular
23	Dr Manisha Jain	48	Associate Professor	Female	Ph.D	228	Yes	16-07-2003	--	Regular
24	Ms Sadhna Gupta	59	Associate Professor	Female	NET	357	Yes	26-10-1992	--	Regular
25	Prof Vibha Gaur	47	Professor	Female	Ph.D	228	Yes	16-07-2003	--	Regular
26	Mr Vishal Dhingra	46	Associate Professor	Male	NET	209	Yes	18-02-2005	--	Regular
27	Prof Laxmi Narain	52	Professor	Male	Ph.D	188	Yes	07-11-2006	--	Regular
28	Dr Meenu Mohil	47	Associate Professor	Female	Ph.D	207	Yes	05-04-2005	--	Regular
29	Prof Sarita Kumar	58	Professor	Female	Ph.D	344	Yes	15-03-1995	--	Regular
30	Dr Satendra Singh	42	Assistant Professor	Male	Ph.D	108	Yes	24-07-2013	--	Adhoc / Contractual
31	Ms Hanisha Bhagat	29	Assistant Professor	Female	NET	60	Yes	20-07-2017	--	Adhoc / Contractual
32	Dr Ambika	38	Assistant Professor	Female	Ph.D	89	Yes	12-02-2015	--	Adhoc / Contractual
33	Prof Sunita Hooda	56	Professor	Female	Ph.D	358	Yes	18-09-1992	--	Regular
34	Ms Anuradha Sarin	52	Associate Professor	Female	M. Phil	227	Yes	05-08-2003	--	Regular
35	Dr Harita Ahuja	42	Associate Professor	Female	Ph.D	190	Yes	26-09-2006	--	Regular
36	Dr Ravneet Kaur	40	Associate Professor	Female	Ph.D	160	Yes	20-03-2009	--	Regular
37	Dr Sada Nand Prasad	44	Associate Professor	Male	Ph.D	188	Yes	07-11-2006	--	Regular
38	Dr Priti Goyal	50	Associate Professor	Female	Ph.D	204	Yes	16-07-2005	--	Regular

39	Prof Ravi Toteja	50	Dean / Principal / Director / Vice Chancellor	Male	Ph.D	232	Yes	13-03-2003	--	Regular
40	Mr Vineet Girdharwal	40	Assistant Professor	Male	NET	60	Yes	26-07-2017	--	Adhoc / Contractual
41	Dr Vineet Kumar Singh	35	Assistant Professor	Male	Ph.D	69	Yes	01-09-2016	--	Adhoc / Contractual
42	Ms Priyanka Sharma	43	Assistant Professor	Female	NET	230	Yes	27-09-2003	--	Adhoc / Contractual
43	Dr Sweety Shrimali	38	Assistant Professor	Female	Ph.D	105	Yes	24-07-2013	--	Adhoc / Contractual
44	Dr Joita Dhar Rakshit	44	Assistant Professor	Female	Ph.D	142	Yes	09-08-2010	--	Adhoc / Contractual
45	Dr Geetika Kalra	55	Associate Professor	Female	Ph.D	245	Yes	16-07-2005	--	Regular
46	Dr Neeti Misra	51	Associate Professor	Female	Ph.D	228	Yes	16-07-2003	--	Regular
47	Ms Sangeeta Relan	54	Associate Professor	Female	M. Phil	357	Yes	16-10-1992	--	Regular
48	Dr Sharanjit Kaur	50	Associate Professor	Female	Ph.D	312	Yes	16-07-1996	--	Regular
49	Prof Amit Garg	49	Professor	Male	Ph.D	295	Yes	10-12-1997	--	Regular
50	Dr Roopesh Tehri	47	Associate Professor	Male	Ph.D	188	Yes	06-11-2006	--	Regular
51	Dr Shalu Dhanda	50	Associate Professor	Female	Ph.D	328	Yes	20-03-1995	--	Regular
52	Dr Poonam A Kant	53	Associate Professor	Female	Ph.D	328	Yes	15-03-1995	--	Regular
53	Dr Neelakshi N K Borah	42	Assistant Professor	Female	Ph.D	60	No	20-07-2017	22-11-2022	Adhoc / Contractual
54	Dr Yash Mangla	36	Assistant Professor	Male	Ph.D	102	No	10-01-2014	06-12-2022	Adhoc / Contractual
55	Mr Gurudatt Rao Ambedkar	37	Assistant Professor	Male	NET	132	No	22-07-2011	08-10-2022	Adhoc / Contractual
56	Dr Satyapal Singh	44	Assistant Professor	Male	Ph.D	128	Yes	21-02-2011	--	Adhoc / Contractual
57	Dr Aparna Sharma	39	Assistant Professor	Female	Ph.D	120	Yes	23-07-2012	--	Adhoc / Contractual
58	Prof Rashmi Thukral	55	Professor	Female	Ph.D	267	Yes	04-09-2000	--	Regular
59	Prof Pankaj Khanna	44	Professor	Male	Ph.D	160	Yes	01-04-2009	--	Regular
60	Dr Shalu Mahajan	45	Associate Professor	Female	Ph.D	196	Yes	06-03-2006	--	Regular
61	Prof Anju Agrawal	52	Professor	Female	Ph.D	324	Yes	17-07-1995	--	Regular
62	Mr Gaurav Sharma	48	Associate Professor	Male	NET	260	Yes	01-11-2000	--	Regular
63	Dr Manisha Verma	54	Associate Professor	Female	Ph.D	357	Yes	16-10-1992	--	Regular
64	Mr Pawan Kumar	44	Assistant Professor	Male	NET	188	Yes	16-11-2006	--	Regular
65	Dr Anita Thakur	36	Assistant Professor	Female	Ph.D	84	Yes	02-09-2015	--	Adhoc / Contractual
66	Dr Narayan Singh	42	Assistant Professor	Male	Ph.D	84	Yes	01-08-2015	--	Adhoc / Contractual
67	Ms Sapna Yadav	34	Assistant Professor	Female	NET	68	Yes	01-09-2016	--	Adhoc / Contractual
68	Dr Ranjit Kaur	37	Assistant Professor	Female	Ph.D	60	Yes	20-07-2017	--	Adhoc / Contractual

69	Dr V Bhasker Raj	37	Assistant Professor	Male	Ph.D	126	Yes	16-01-2012	--	Adhoc / Contractual
70	Dr Sarita Agarwal	58	Assistant Professor	Female	Ph.D	192	Yes	17-10-2005	--	Other
71	Dr Pooja Bhagat	51	Associate Professor	Female	Ph.D	328	Yes	24-03-1995	--	Regular
72	Dr Dinesh Kr Arya	45	Associate Professor	Male	Ph.D	189	Yes	18-10-2006	--	Regular
73	Ms Rupali Pabreja	48	Associate Professor	Female	NET	227	Yes	06-08-2003	--	Regular
74	Dr Chandrakant Samal	48	Associate Professor	Male	Ph.D	189	Yes	18-10-2006	--	Regular
75	Ms Anupama Rastogi	52	Associate Professor	Female	NET	328	Yes	10-03-1995	--	Regular
76	Dr Mamta Bhatia	61	Associate Professor	Female	Ph.D	358	Yes	29-09-1992	--	Regular
77	Prof Subhash Kumar	49	Professor	Male	Ph.D	188	Yes	14-11-2006	--	Regular
78	Prof Seema Makhija	51	Professor	Female	Ph.D	232	Yes	13-03-2003	--	Regular
79	Dr Rohtash Singh	41	Assistant Professor	Male	Ph.D	120	Yes	23-07-2012	--	Adhoc / Contractual
80	Dr Rahul Dev	38	Assistant Professor	Male	Ph.D	101	Yes	09-01-2014	--	Adhoc / Contractual
81	Ms Gauri Ghai	32	Assistant Professor	Female	NET	101	Yes	11-01-2014	--	Adhoc / Contractual
82	Dr Anita Narang	55	Associate Professor	Female	Ph.D	262	Yes	06-09-2000	--	Regular
83	Dr Shallu Sachdeva	46	Associate Professor	Female	Ph.D	196	Yes	06-03-2006	--	Regular
84	Dr Vikrant Kumar	40	Associate Professor	Male	Ph.D	160	Yes	18-03-2009	--	Regular
85	Dr Sandeep Kumar Goel	46	Associate Professor	Male	Ph.D	196	Yes	06-03-2006	--	Regular
86	Dr Vatsla Kohli	55	Associate Professor	Female	Ph.D	328	Yes	14-03-1995	--	Regular
87	Dr Sanjeeta Rani	60	Associate Professor	Female	Ph.D	358	Yes	24-09-1992	--	Regular
88	Dr Rachna Joshi	46	Associate Professor	Female	Ph.D	188	Yes	14-11-2006	--	Regular
89	Mr Ravinder Kumar Sagar	48	Associate Professor	Male	NET	204	Yes	16-07-2005	--	Regular
90	Dr Pragati Malik	36	Assistant Professor	Female	Ph.D	95	Yes	21-07-2014	--	Adhoc / Contractual
91	Mr Yask Sain	33	Assistant Professor	Male	NET	86	Yes	22-01-2016	--	Adhoc / Contractual
92	Dr Kavita Mittal	42	Assistant Professor	Female	Ph.D	96	Yes	21-07-2014	--	Adhoc / Contractual
93	Ms Anu Preveen	48	Assistant Professor	Female	NET	166	No	16-07-2008	20-05-2022	Other
94	Prof Seema Gupta	58	Professor	Female	Ph.D	358	Yes	19-09-1992	--	Regular
95	Dr Geetu Gambhir	53	Associate Professor	Female	Ph.D	209	Yes	24-02-2005	--	Regular
96	Ms Poonam Chauhan	45	Associate Professor	Female	NET	227	Yes	05-08-2003	--	Regular
97	Dr Preeti Marwaha	46	Associate Professor	Female	Ph.D	190	Yes	26-09-2006	--	Regular
98	Dr Monica Misra	53	Associate Professor	Female	Ph.D	232	Yes	13-03-2003	--	Regular
99	Dr Neelgagan Singh	41	Assistant Professor	Male	Ph.D	132	Yes	21-07-2011	--	Adhoc / Contractual

100	Dr Sumit Sahni	38	Assistant Professor	Male	Ph.D	82	Yes	18-01-2016	--	Adhoc / Contractual
101	Mr Ankit Singh	31	Assistant Professor	Male	NET	82	Yes	22-01-2016	--	Adhoc / Contractual
102	Mr Abhay Pratap Singh	34	Assistant Professor	Male	NET	64	Yes	20-07-2018	--	Adhoc / Contractual
103	Dr Kalu Ram Meena	33	Assistant Professor	Male	Ph.D	47	No	27-07-2018	08-10-2022	Adhoc / Contractual
104	Dr Deo Datta Aarya	41	Assistant Professor	Male	Ph.D	47	Yes	20-07-2018	--	Adhoc / Contractual
105	Ms Rimpay Kaur Chauhan	33	Assistant Professor	Female	NET	34	Yes	06-08-2019	--	Adhoc / Contractual
106	Dr Satya Prakash Yadav	38	Assistant Professor	Male	Ph.D	40	Yes	18-01-2019	--	Adhoc / Contractual
107	Dr Rakesh Kumar Sonker	38	Assistant Professor	Male	Ph.D	40	Yes	18-01-2019	--	Adhoc / Contractual
108	Mr Mahesh Kumar	37	Assistant Professor	Male	NET	35	Yes	30-07-2019	--	Adhoc / Contractual
109	Mr Namonarayan Meena	27	Assistant Professor	Male	NET	34	Yes	26-08-2019	--	Adhoc / Contractual
110	Dr Monika Bhattacharya	36	Assistant Professor	Female	Ph.D	58	Yes	04-08-2017	--	Adhoc / Contractual
111	Ms Gunjan Rani	30	Assistant Professor	Female	NET	68	Yes	14-09-2016	--	Adhoc / Contractual
112	Ms Nishu Singh	34	Assistant Professor	Female	NET	66	Yes	01-09-2016	--	Adhoc / Contractual
113	Mr Dev Om	39	Assistant Professor	Male	NET	66	Yes	01-09-2016	--	Adhoc / Contractual
114	Ms Shiva Saini	37	Assistant Professor	Female	NET	66	Yes	05-09-2016	--	Adhoc / Contractual
115	Dr Siddhartha	44	Assistant Professor	Male	Ph.D	59	Yes	20-07-2018	--	Adhoc / Contractual
116	Dr Shrankhla	35	Assistant Professor	Female	Ph.D	32	Yes	05-08-2019	--	Adhoc / Contractual
117	Mr Dinesh Kumar	47	Assistant Professor	Male	NET	66	Yes	01-09-2016	--	Adhoc / Contractual
118	Mr Sanjay Kumar	35	Assistant Professor	Male	NET	64	No	06-08-2015	21-12-2021	Adhoc / Contractual
119	Dr Pradeep Kumar Gupta	35	Assistant Professor	Male	Ph.D	59	Yes	24-07-2018	--	Adhoc / Contractual
120	Dr Sanjay Kumar	59	Assistant Professor	Male	Ph.D	107	Yes	20-07-2018	--	Adhoc / Contractual
121	Dr Dinesh Kumar Verma	37	Assistant Professor	Male	Ph.D	16	Yes	01-08-2019	--	Adhoc / Contractual
122	Ms Bhumika Chauhan	25	Assistant Professor	Female	NET	16	No	09-02-2021	23-03-2021	Adhoc / Contractual
123	Dr Ritu Khosla	41	Assistant Professor	Female	Ph.D	18	Yes	11-01-2021	--	Adhoc / Contractual
124	Dr Deepshikha	35	Assistant Professor	Female	Ph.D	18	Yes	11-01-2021	--	Adhoc / Contractual
125	Dr Mandeep Kaur	50	Assistant Professor	Female	Ph.D	7	Yes	13-01-2022	--	Adhoc / Contractual
126	Dr Bhawna Kaushik	29	Assistant Professor	Female	Ph.D	7	Yes	24-01-2022	--	Adhoc / Contractual
127	Ms Ankita Rasailiy	28	Assistant Professor	Female	NET	7	Yes	24-01-2022	--	Adhoc / Contractual
128	Dr Sushma Bhardwaj	48	Assistant Professor	Female	Ph.D	3	Yes	18-04-2022	--	Adhoc / Contractual

129	Ms Deepika	30	Assistant Professor	Female	NET	18	Yes	13-01-2021	--	Adhoc / Contractual
130	Dr Aditi Dubey	37	Assistant Professor	Female	Ph.D	5	Yes	25-02-2022	--	Adhoc / Contractual
131	Dr Shalini Gupta	31	Assistant Professor	Female	Ph.D	5	Yes	25-02-2022	--	Adhoc / Contractual
132	Ms Swati Maurya	29	Assistant Professor	Female	NET	4	Yes	08-03-2022	--	Adhoc / Contractual
133	Dr Twinkle Batra	29	Assistant Professor	Female	Ph.D	5	Yes	28-02-2022	--	Adhoc / Contractual
134	Dr Shikha Madan	35	Assistant Professor	Female	Ph.D	5	Yes	28-02-2022	--	Adhoc / Contractual
135	Mr Rakesh Kumar	30	Assistant Professor	Male	NET	5	Yes	26-02-2022	--	Adhoc / Contractual
136	Ms Suman Bharti	32	Assistant Professor	Female	NET	4	Yes	02-03-2022	--	Adhoc / Contractual
137	Mr Rakesh	29	Assistant Professor	Male	NET	4	Yes	04-03-2022	--	Adhoc / Contractual
138	Ms Bhawna Singh	29	Assistant Professor	Female	NET	4	Yes	04-03-2022	--	Adhoc / Contractual
139	Dr Gagandeep	27	Assistant Professor	Male	Ph.D	4	Yes	07-03-2022	--	Adhoc / Contractual
140	Mhod Hamid Abrar	26	Assistant Professor	Male	NET	4	Yes	08-03-2022	--	Adhoc / Contractual
141	Dr Drashya	28	Assistant Professor	Female	Ph.D	4	Yes	07-03-2022	--	Adhoc / Contractual
142	Dr Vivek Das	28	Assistant Professor	Male	Ph.D	4	Yes	07-03-2022	--	Adhoc / Contractual
143	Ms Dhun	26	Assistant Professor	Female	NET	4	Yes	09-03-2022	--	Adhoc / Contractual
144	Dr Kumar Vimal	37	Assistant Professor	Male	Ph.D	4	Yes	17-03-2022	--	Adhoc / Contractual
145	Dr Suveda Arya	40	Assistant Professor	Female	Ph.D	4	Yes	16-03-2022	--	Adhoc / Contractual
146	Dr Ajit Kumar	34	Assistant Professor	Male	Ph.D	4	Yes	21-03-2022	--	Adhoc / Contractual
147	Mr Mahesh Kumar Saini	37	Assistant Professor	Male	NET	4	Yes	21-03-2022	--	Adhoc / Contractual
148	Mr Naveen	27	Assistant Professor	Male	NET	4	Yes	21-03-2022	--	Adhoc / Contractual
149	Dr Prerna Joshi	32	Assistant Professor	Female	Ph.D	3	Yes	08-04-2022	--	Adhoc / Contractual